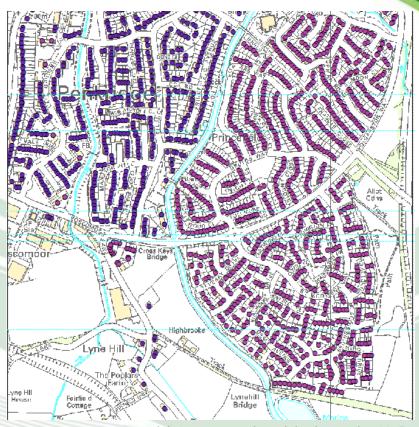


Route optimisation: saving you more than just money

EMG Webinar, London

Tuesday 3rd March 2015



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Introduction



Routesmart introduced Summer 2011 to conduct desktop efficiency exercise

Additional benefits not known at this time:

- ☐ Scenario testing for new waste and recycling service. Biggest SSC contract
- ☐ Creation of maps and lists for distribution of 42,500 new blue bins (February 2013)
- ☐ Generation of 150 new collection routes for domestic/organic/recyclable material (Summer 2013)
- ☐ Integration of property database with range of SSC systems: GIS, Springboard, online calendar tool
- ☐ Ability to test alternative collection options as part of 'TEEP' analysis (Autumn 2014)





Accuracy of data integral to project success

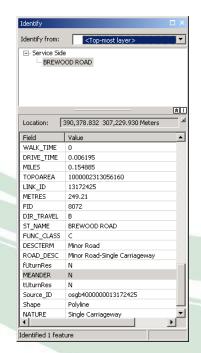
Existing SSC property data for WM was poor

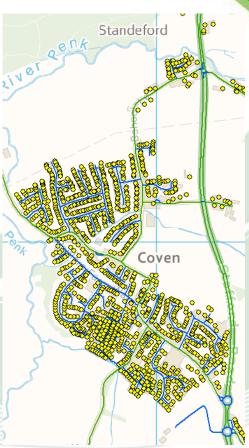
Cleansing of NLPG for waste management: time consuming

Primary information to incorporate into route optimisation system:

- ☐ Integrated Transport Network (ITN): available from relevant Highways LA
- Depot and disposal facilities
- ☐ Property locations (including relevant attributes)

Health and safety: input RRAs for single sided collections





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Distribution of wheeled bins: February 2013



Property data exported from Routesmart to GIS

Further cleanse: identify properties not requiring blue bin delivery

Attribute table details addresses in list form to accompany maps

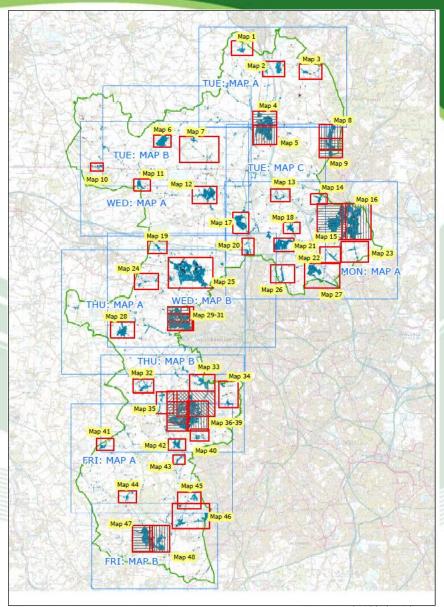
Maps devised with Craemer PLC and TJK Logistics Ltd

Easier communication with residents

Importance of accurate data: limited SSC support as 'pilots'

Deliveries completed 1 day ahead of schedule

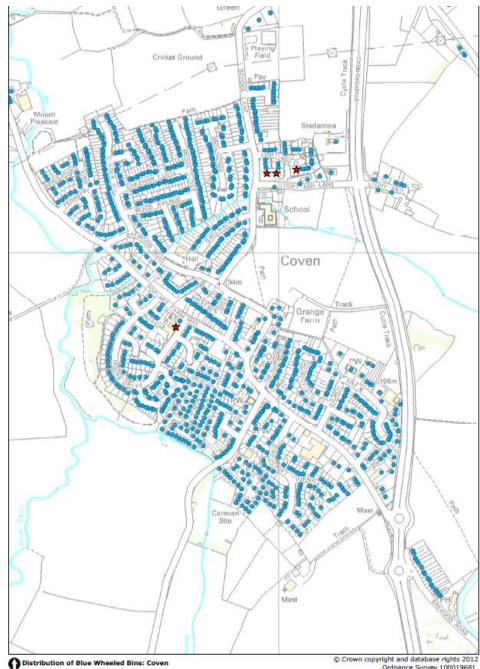
127 non deliveries (42,500 properties). 99.70% success rate



Right: Example of village specific map issued to blue bin distribution crews

Below: TJK Logistics Ltd delivering blue bins in Huntington, February 2013





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Re-route of waste collection rounds: October 2013

Three residual waste disposal points changing to one from October 2013

Collection routes developed "organically" over 10 years

Changes to disposal points, housing developments, waste collection systems, waste composition, technology and available data

Communal properties incorporated into mainline rounds

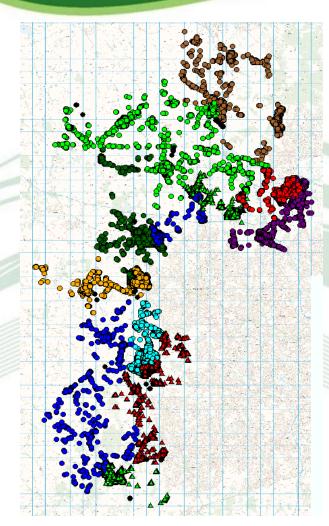
Key service data:

- weight per property
- participation rates
- □ collection time per property
- □ vehicle capacity
- collection hours
- □ allocated break times
- □ spatial distribution of assisted collections and additional bins





Re-route of waste collection rounds: October 2013



Development of balanced collection zones and individual routes in partnership with Biffa during Summer 2013

150 routes developed: same day collection

443 individual round maps

Recognises seasonal variations, i.e. rationalising garden waste collections during winter

Routes for 'narrow access' RCV optimised also

2/3 of properties received a day/week change (~30,000 props)

Additional collections during re-route identified via definition queries

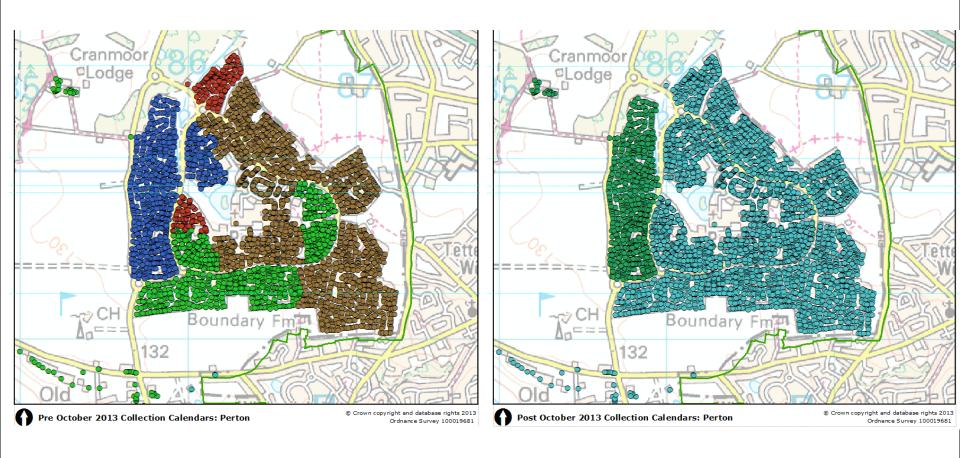
Operational input essential: driver committee

Route Summary - Extended

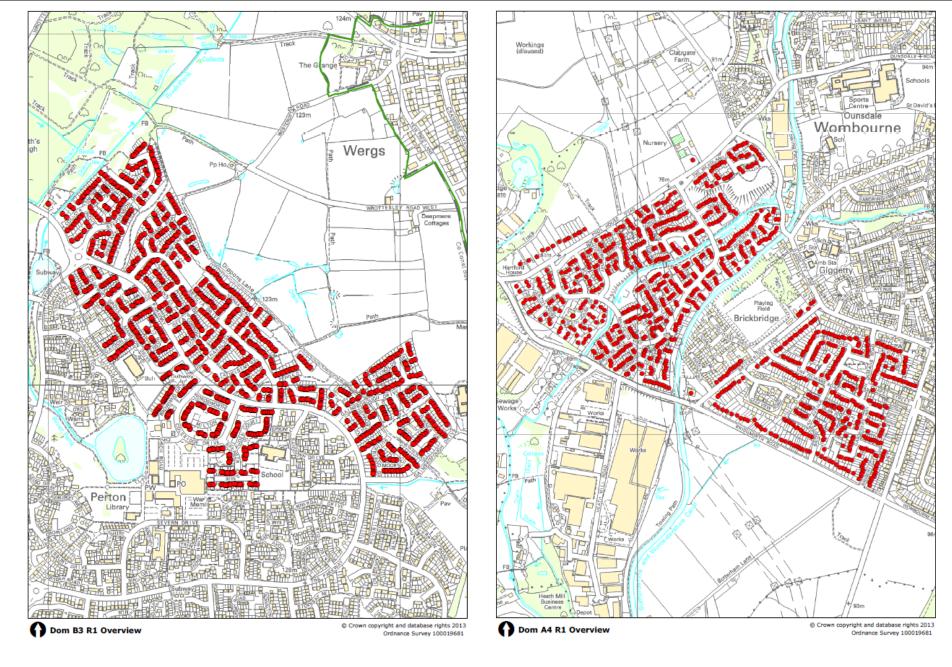
Solution Name: Residual Rounds Inc Flats FII Report Date: 03/07/2013

5:42 PM Solution Label: Report Time:

| Route ID | Location | | | | | | Time | | | | | | Distance | | | | | |
|-----------|----------------|--------------|--------------|----------------|----------------|--------|---------------|---------------|-------------|----------------|-----------------|--------------|---------------|-------------------------|---------------------|-------------------|---------------|------------------------------|
| | Start Location | End Location | Seq Stops | UnSeq Stops | Total Stops | Demand | # of Trips | Start Time | End Time | Travel Time | Service Time | Idle Time | Extra Time | Int Facility Time | Time at Start | Time at End | Total Time | Total Distance (miles) |
| Dom_A1_R1 | Poplars HWRC | Poplars HWRC | 1,584 | 0 | 1,584 | 27.00 | 2 | 6:30 | 16:43 | 1:51 | 6:27 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 10:13 | 49.1 |
| Dom_A1_R2 | Poplars HWRC | Poplars HWRC | 1,560 | 0 | 1,560 | 27.00 | 2 | 6:30 | 16:16 | 1:41 | 6:10 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 9:46 | 44.7 |
| Dom_A1_R3 | Poplars HWRC | Poplars HWRC | 1,152 | 0 | 1,152 | 20.00 | 2 | 6:30 | 14:23 | 1:31 | 4:42 | 0:30 | 0:00 | 0:40 | 0:15 | 0:15 | 7:53 | 43.3 |
| Dom_A1_R4 | Poplars HWRC | Poplars HWRC | 1,221 | 0 | 1,221 | 21.00 | 2 | 6:30 | 14:26 | 1:18 | 4:59 | 0:30 | 0:00 | 0:40 | 0:15 | 0:15 | 7:56 | 36.8 |
| Dom_A2_R1 | Poplars HWRC | Poplars HWRC | 1,117 | 0 | 1,117 | 19.00 | 2 | 6:25 | 15:56 | 3:07 | 4:29 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 9:31 | 79.1 |
| Dom_A2_R2 | Poplars HWRC | Poplars HWRC | 1,383 | 0 | 1,383 | 23.00 | 2 | 6:25 | 16:21 | 2:12 | 5:49 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 9:56 | 56.8 |
| Dom_A2_R3 | Poplars HWRC | Poplars HWRC | 1,048 | 0 | 1,048 | 18.00 | 2 | 6:25 | 15:53 | 3:14 | 4:19 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 9:28 | 73.4 |
| Dom_A2_R4 | Poplars HWRC | Poplars HWRC | 992 | 0 | 992 | 17.00 | 2 | 6:25 | 15:04 | 2:54 | 4:06 | 0:30 | 0:00 | 0:40 | 0:15 | 0:15 | 8:39 | 66.1 |
| Dom_A3_R1 | Poplars HWRC | Poplars HWRC | 1,314 | 0 | 1,314 | 22.00 | 2 | 6:20 | 16:13 | 2:47 | 5:12 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 9:53 | 66.7 |
| Dom_A3_R2 | Poplars HWRC | Poplars HWRC | 1,404 | 0 | 1,404 | 24.00 | 2 | 6:20 | 16:20 | 2:15 | 5:50 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 10:00 | 56.1 |
| Dom_A3_R3 | Poplars HWRC | Poplars HWRC | 1,185 | 0 | 1,185 | 20.00 | 2 | 6:20 | 15:12 | 2:22 | 4:50 | 0:30 | 0:00 | 0:40 | 0:15 | 0:15 | 8:52 | 59.6 |
| Dom_A3_R4 | Poplars HWRC | Poplars HWRC | 934 | 0 | 934 | 16.00 | 2 | 6:20 | 16:15 | 4:09 | 3:51 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 9:55 | 98.3 |
| Dom_A4_R1 | Poplars HWRC | Poplars HWRC | 1,179 | 0 | 1,179 | 20.00 | 2 | 6:10 | 15:41 | 2:54 | 4:42 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 9:31 | 75.1 |
| Dom_A4_R2 | Poplars HWRC | Poplars HWRC | 1,239 | 0 | 1,239 | 21.00 | 2 | 6:10 | 15:56 | 2:49 | 5:02 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 9:46 | 72.6 |
| Dom_A4_R3 | Poplars HWRC | Poplars HWRC | 1,114 | 0 | 1,114 | 19.00 | 2 | 6:10 | 15:32 | 2:55 | 4:32 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 9:22 | 75.8 |
| Dom_A4_R4 | Poplars HWRC | Poplars HWRC | 1,061 | 0 | 1,061 | 19.00 | 2 | 6:10 | 15:44 | 3:18 | 4:21 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 9:34 | 82.0 |
| Dom_A5_R1 | Poplars HWRC | Poplars HWRC | 1,004 | 0 | 1,004 | 17.00 | 2 | 6:00 | 16:01 | 4:03 | 4:03 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 10:01 | 98.6 |
| Dom_A5_R2 | Poplars HWRC | Poplars HWRC | 1,380 | 0 | 1,380 | 23.00 | 2 | 6:30 | 16:16 | 2:21 | 5:30 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 9:46 | 57.0 |
| Dom_A5_R3 | Poplars HWRC | Poplars HWRC | 866 | 0 | 866 | 15.00 | 2 | 6:00 | 16:13 | 4:41 | 3:37 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 10:13 | 111.8 |
| Dom_A5_R4 | Poplars HWRC | Poplars HWRC | 1,075 | 0 | 1,075 | 18.00 | 2 | 6:00 | 15:57 | 3:32 | 4:30 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 9:57 | 85.2 |
| Dom_B1_R1 | Poplars HWRC | Poplars HWRC | 1,538 | 0 | 1,538 | 26.00 | 2 | 6:30 | 16:34 | 1:57 | 6:12 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 10:04 | 53.9 |
| Dom_B1_R2 | Poplars HWRC | Poplars HWRC | 1,410 | 0 | 1,410 | 24.00 | 2 | 6:30 | 16:02 | 2:00 | 5:37 | 0:45 | 0:00 | 0:40 | 0:15 | 0:15 | 9:32 | 59.1 |
| Dom_B1_R3 | Poplars HWRC | Poplars HWRC | 1,230 | 0 | 1,230 | 21.00 | 2 | 6:30 | 14:41 | 1:29 | 5:02 | 0:30 | 0:00 | 0:40 | 0:15 | 0:15 | 8:11 | 41.4 |
| | | | | | | | | | | | | | | | | | | |



Rationalised collection calendars. Example above of collection calendars for village of Perton before and after the re-route of waste collection rounds in October 2013



Examples of digital round maps generated in GIS and issued to crews



Your collection day is: Wednesday

| Container | Date | |
|------------------------|------------------|---------------------|
| Grey Bin | 25 February 2015 | o |
| Green Bin and Blue Bin | 04 March 2015 | 6 |
| Grey Bin | 11 March 2015 | o |
| Green Bin and Blue Bin | 18 March 2015 | • |
| Grey Bin | 25 March 2015 | o |
| Green Bin and Blue Bin | 01 April 2015 | 0 |
| Grey Bin | 08 April 2015 | o |
| Green Bin and Blue Bin | 15 April 2015 | 0 |
| Grey Bin | 22 April 2015 | o |
| Green Bin and Blue Bin | 29 April 2015 | • |
| M 1 2 3 4 5 M | Page size: 10 ▼ | 42 items in 5 pages |

Standard collection (A3)

Attribute table: database of property information contained within Routesmart

Examples of outputs: online calendar (left) and screenshot of Springboard (below) using consistent data generated from Routesmart

| Мо | de : Refuse | DOMESTIC ROUND 3 A WEEK | | Ser | vice Da | te : 24/02/15 |
|----------|--------------------------------|------------------------------|------------|----------|---------|---------------|
| | Address | | Properties | Lockouts | Haz | Time |
| | START OF SHIFT | | | | | 06:41:54 |
| ± | Slab Lane, Slab Lane, , Little | Onn Gorse | 1 | | N | 07:16:52 |
| ± | Weston Park, Weston Park, , | Weston Under Lizard | 29 | | NR | 07:25:38 |
| ± | Bridgeman Court, Bridgeman | Court, , Weston Under Lizard | 17 | | NR | 07:47:57 |
| 0 | Watling Street, Watling Stree | t, , Weston Under Lizard | 40 | 13 | MR | 07:48:30 |
| ± | Rectory Drive, Rectory Drive | , , Weston Under Lizard | 28 | | NR | 07:52:13 |
| ± | All Saints, School Lane, , Bed | nall | 1 | | Т | 07:52:23 |
| 0 | Beighterton Lane, Beighterton | Lane, , Weston Under Lizard | 20 | 1 | N | 08:00:34 |
| 0 | Watling Street, Watling Stree | t, , Stretton | 58 | 16 | М | 08:28:59 |
| 0 | Ivy House Lane, Ivy House L | ane, , Brewood | 7 | 4 | NR | 08:35:48 |
| ± | Deacons Field, Deacons Field | , , Brewood | 38 | | NR | 08:50:45 |
| 0 | The Ridings, The Ridings, , Br | rewood | 10 | 2 | NR | 09:04:10 |
| ± | Stafford Street, Stafford Stre | et, , Brewood | 31 | | NR | 09:14:01 |
| 0 | The Orchard, The Orchard, , | Brewood | 17 | 3 | NR | 09:23:43 |
| • | 8.15,9.00 14.45 1530, Bargat | e Street, , Brewood | 28 | 5 | Т | 09:29:00 |
| ± | Newport Croft, Newport Croft | , , Brewood | 9 | | NR | 09:32:48 |
| 0 | Newport Street, Newport Stre | et, , Brewood | 24 | 6 | N | 09:38:07 |
| • | School Road, School Road, , | Brewood | 15 | 4 | N | 09:47:44 |
| = | High Green, High Green, , Br | ewood | 23 | | N | 09:52:39 |
| # | Cresswell Lane, Cresswell La | ne, , Brewood | 1 | | N | 09:52:51 |
| 0 | Wharf Lane, Wharf Lane, , Br | ewood | | | NR | 10:03:59 |

Benefits of route optimisation for SSC



Overall waste management contract efficiency savings of £461,000 (net budget 2011/12 = £2.403m). Cost of household waste collection (2013/14) = £47.92

13% reduction in fuel usage

Same day collection, ease of service contributed to 97% customer satisfaction

Non collection rate = 6 per 100k

Dec 2014: 8,000 hits on online calendar. Self service/channel shifting

H+S at core of new service: RRAs integrated into new service design. Key tenet of recent HSE inspections

Data consistency: GIS, CRM, in-cab PDAs

Fundamental part of 'TEEP' assessment







Waste is dynamic: route optimisation has long term value

Review or service re-design

Ability to objectively test potential service changes: depots, disposal points, changes to waste composition etc

Assist mobilisation of major service changes

Robust tool to ensure legal compliance: quantitative outputs form fundamental part of TEEP assessments

Cannot work in isolation: LA responsibility to ensure dataset is waste management specific and remains up to date

Importance of crew consultation

Consider what outputs will be used for (e.g. CRM, in-cab PDAs, GIS, digital maps etc)



Thank you for listening





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